

# ASSESSMENT AND DECISION-MAKING FRAMEWORK FOR CULTURAL DISTRICTS

|                                 | Stage I<br>STRUCTURING   | Stage II<br>SEED   | Stage III<br>GROWTH   | Stage IV<br>EXPANSION  | Stage V<br>CONSOLIDATION   | 1 MONTH | 6 MONTHS | 1 YEAR |
|---------------------------------|--|--|---|--|--|---------|----------|--------|
| VOCATION                        | Lack of awareness of the nature and vocation                       | Understanding of the nature and vocation                     | Characterization and mapping of cultural/creative activities    | Agenda and programming consistent with the vocation                        | National/international recognition of the vocation                           |         |          |        |
| CULTURAL AND CREATIVE ECOSYSTEM | Qualitative approach to artistic, creative and cultural activities | Identification of the value chain and of the agents          | Training programs and incubation and talent attraction policies | Distinctive productions & active market                                    | National and international circulation of agents and productions             |         |          |        |
| GOVERNANCE                      | Absence of spaces for agreement and decision-making                | Spaces for agreement and binding decision-making             | Articulation of Stakeholders in agenda and projects             | Quadruple/Quintuple/ Sextuple helix  | Influence on public policies   |         |          |        |
| OPERATION MODEL                 | Absence of a plan  | Existence of a team, plan, and own budget                    | Design and execution of viable projects                         | Diversified sources of income  | Medium/long term plan with indicators, monitoring and accountability         |         |          |        |
| ECONOMIC DYNAMICS               | Lack of knowledge of supply and demand present in the territory    | Knowledge of supply and demand present in the territory      | Exhibition, fair, networking and market spaces                  | Opportunities derived from cross-pollination exercises                     | Permanent economic benefits or spillovers to the actors of the territory     |         |          |        |
| ASSETS                          | Lack of knowledge of tangible and intangible assets                | Inventory of tangible and intangible assets                  | Citizen appropriation of tangible and intangible assets         | Insertion of assets in economic activities and into the strategic agenda   | Enrichment and strengthening of assets                                       |         |          |        |
| SUSTAINABILITY                  | Disconnection with the Sustainable Development Goals (SDGs)        | Awareness of the actors regarding the SDGs                   | Inclusion of 1 or more of the SDGs in the projects              | Articulation of the SDGs in the work plan                                  | Strategic orientation of the territory based on the SDGs                     |         |          |        |
| CULTURAL TOURISM                | Recognition of the need  | Organic tourism, without planning, agreement or organization | Agreement on narrative, offer, packages, plans and policies     | Management of tourism infrastructures and articulation with public offices | National and international recognition of the destination                    |         |          |        |
| URBAN DEVELOPMENT               | Absence of changes and/or transformations                          | Use of available physical assets                             | Review and adjustment of territorial planning                   | Implementation of new public policies                                      | Territorial deployment of new cultural, private and public projects          |         |          |        |
| INTERNATIONAL AGENDA            | Absence of a specific agenda                                       | First approaches and international exchanges                 | Design of projects with international partners                  | International exchanges, circulation, cooperation and alliance programs    | Long-term policies and internal management structure on internationalization |         |          |        |